American Recovery and Reinvestment Act

Best Practices / Lessons Learned

WESTERN REGIONS CONFERENCE

SHOWCASE World, Class, Talent,

American Recovery and Reinvestment Act

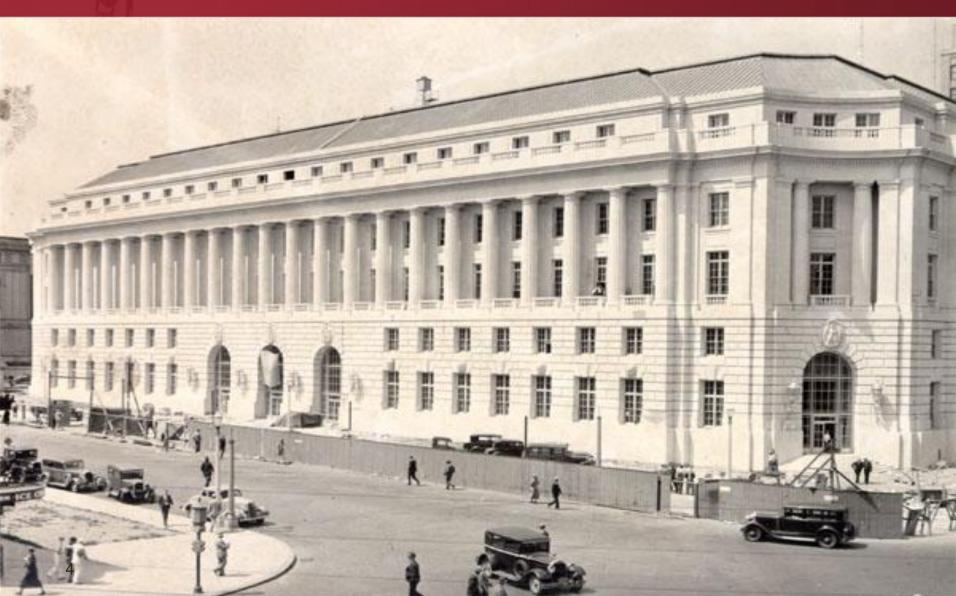


Western Region Project Highlights





50 United Nations Plaza San Francisco, California

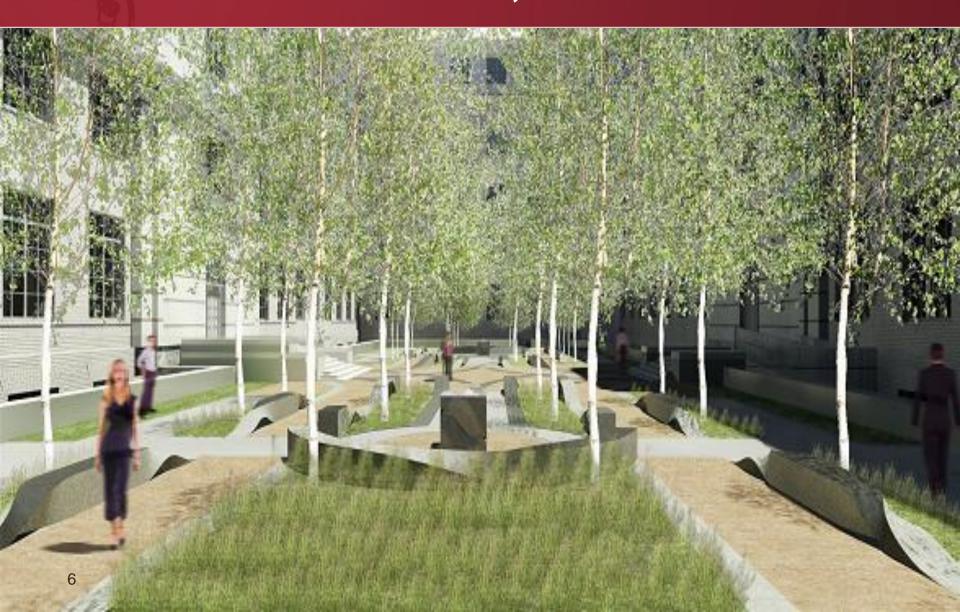




50 United Nations Plaza San Francisco, California



50 United Nations Plaza San Francisco, California





Laguna Niguel — Limited Scope Laguna Niguel, California





Laguna Niguel — Limited Scope Laguna Niguel, California







Laguna Niguel — Limited Scope Laguna Niguel, California













Federal Center South Redevelopment Seattle, Washington



Federal Center South Redevelopment Future 1202 Building — Seattle, Washington

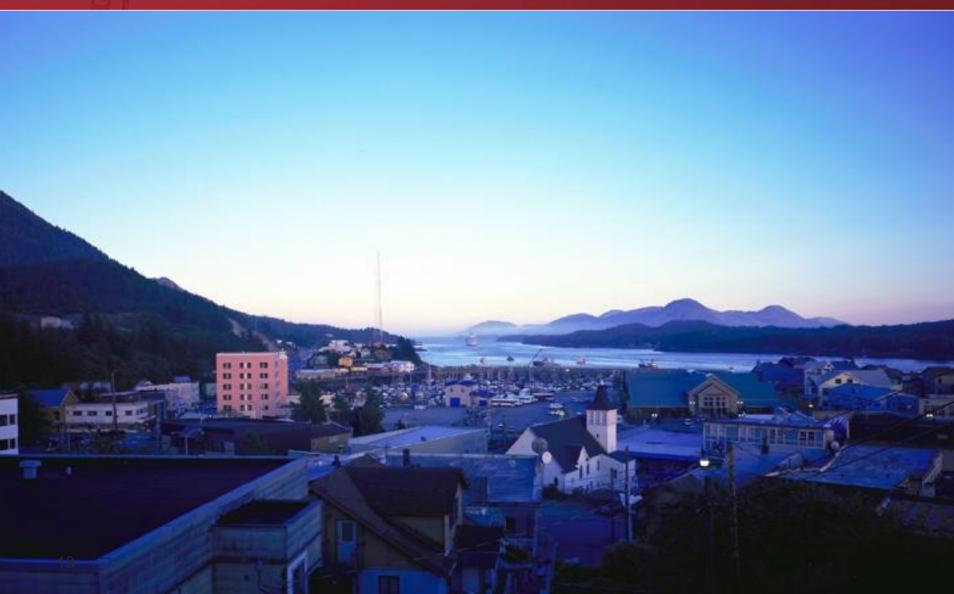


Federal Center South Redevelopment Future 1202 Building — Seattle, Washington





Ketchikan Federal Building Biomass Boiler Project — Ketchikan, Alaska





Ketchikan Federal Building Biomass Boiler Project — Ketchikan, Alaska





Ketchikan Federal Building Biomass Boiler Project — Ketchikan, Alaska









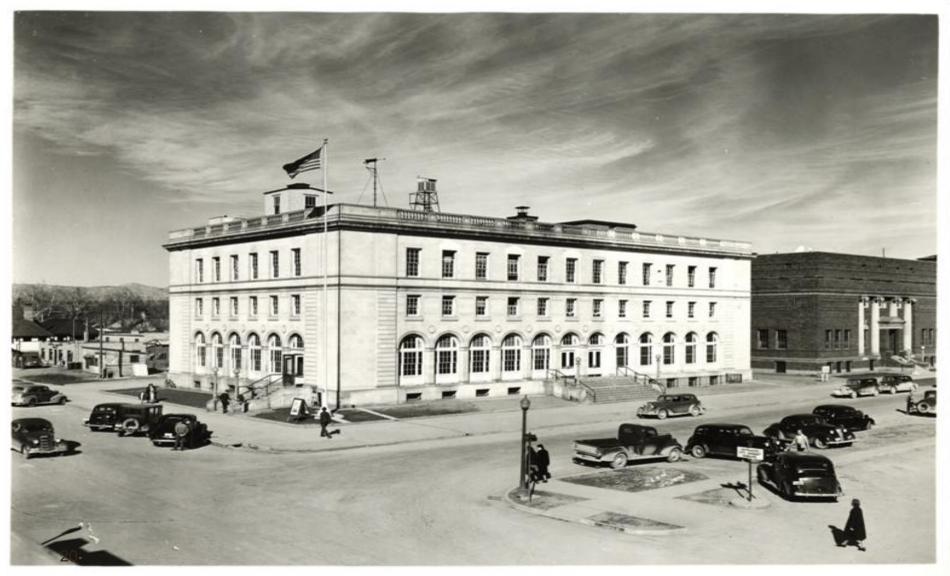








Wayne Aspinall Federal Building Grand Junction, Colorado





Wayne Aspinall Federal Building Grand Junction, Colorado





Wayne Aspinall Federal Building Grand Junction, Colorado



Columbus Land Port of Entry Columbus, New Mexico





Columbus Land Port of Entry Columbus, New Mexico





Columbus Land Port of Entry Columbus, New Mexico









Energy Savings Performance Contract (ESPC)

















ARRA Best Practices

Capturing the Momentum